



**ADITYA BIRLA
CAPITAL**

PROTECTING INVESTING FINANCING ADVISING

6 February 2021

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai 400 001

Scrip Code: 540691
Scrip ID: ABCAPITAL

The National Stock Exchange of India Ltd
Exchange Plaza, 5th Floor,
Plot. C/1, G-Block, Bandra-Kurla Complex,
Bandra (East),
Mumbai 400 051
Symbol: ABCAPITAL

Dear Sir/Madam,

Sub: Newspaper Advertisement(s) of the Financial Results of the Company under regulations 47 and 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Further to our letters dated 28 January 2021 and 5 February 2021, please find enclosed newspaper advertisements of the Unaudited Financial Results of the Company for the quarter and nine months ended 31 December 2020, approved at the Meeting of the Board of Directors held on 5 February 2021, published on Saturday, 6 February 2021.

Details of the Newspaper Publications are as follows:

1. Business Standard (All Editions - English);
2. Sandesh (Rajkot Edition-Gujarati).

The above is for your information, records and reference please.

Thanking you,

Yours sincerely,

For **Aditya Birla Capital Limited**

Sailesh Daga
Company Secretary

Encl: a/a

Cc:

Luxembourg Stock Exchange
Market & Surveillance Dept.,
P.O. Box 165, L-2011 Luxembourg,
Grand Duchy of Luxembourg

Citi Bank N.A.
Custodial Services
FIFC, 11th Floor, C-54 & 55, G Block
Bandra Kurla Complex
Bandra (East), Mumbai 400 051

Citi Bank N.A.
Depositary Receipt Services
388 Greenwich Street
14th Floor, New York,
NY 10013

Listing Agent
Banque Internationale à Luxembourg SA
69 route d'Esch
L - 2953 Luxembourg
Grand Duchy of Luxembourg



Soap opera over pH values

A little-known German personal care company is taking on the might of the multinationals with a premium product

VIVEAT SUSAN PINTO
Mumbai, 5 February

ill a month ago, the concept of "pH" was relatively unknown to lay consumers. Any reference to the term would be made largely by dermatologists to address the issue of suitability of a soap to skin. pH indicates how acidic a soap is. The more its pH value, the more it is considered unsuitable for sensitive skin.

Cut to the present and the scenario is different.

pH today has become a better-known term, thanks to a high-profile advertising campaign unleashed by a German company called Sebamed. Its commercials, visible across media, have been bold enough to take on brands of the leading consumer goods company in the country — Hindustan Unilever (HUL) — on the issue of pH.

These ads claim that popular labels such as Lux, Dove, Pears and Rin, built over years, are high on pH value. The Bombay High Court in a recent order allowed Sebamed to continue with the campaign with minor modifications, providing relief to the firm after it was dragged to court by HUL. So the campaign continues to roll despite HUL claiming that pH alone is not the factor that determines how good or bad a soap is. It is the overall composition of the soap that counts.

Yet, the question is, who is Sebamed and how has it managed to pull off this campaign for so long? Shashi Ranjan, country head, Sebamed India and USV FMCG business, says the company has been around for over 50 years and has made pH 5.5 its unique selling proposition.

"Sebamed was launched after a German dermatologist, Heinz Maurer,

came out with a cleansing bar that has a pH value of 5.5. This was in 1967. Over the years, Sebamed has launched a range of products, all with a pH value of 5.5, which supports the skin's natural protective layer. These products are clinically tested on sensitive skin to ascertain their efficacy. We do not test our products on animals," Ranjan says.

In India, pharma company USV has the licence to market and sell Sebamed products in the country. The company first launched the Sebamed range, including baby and adult skincare products in India, in 2007, pushing it largely through doctors



AFTER THREE YEARS OF PUSHING SEBAMED BABY PRODUCTS, THE COMPANY HAS NOW DECIDED TO TAKE THE SEBAMED PERSONAL CARE RANGE FOR ADULTS MAINSTREAM

rather than over the counter (OTC) within stores as other fast-moving consumer goods typically did.

This strategy was refreshed in 2018 when the company decided to push its baby-care range of products via the OTC channel. Competitors in this space include Johnson & Johnson and Himalaya. Sebamed, Ranjan claims, is now among the top three baby-care brands in the country, led by its strategy to position it as a product safe for baby skin.

"The fact that pH 5.5 extends to our entire portfolio including baby products, it is safe for baby skin. Mothers have picked up this cue, which explains why it is doing well in terms of sales, especially online. We have used platforms including digital to educate mothers about the quality and efficacy of our products as well as emphasise the importance of pH," says Ranjan.

After three years of pushing Sebamed baby products, the company has now decided to take the Sebamed personal care range for adults mainstream, prompting it to launch the pH campaign.

"The three-year journey of taking baby-care products mainstream has given us the confidence to look at the adult personal care market closely. In terms of turnover, our current portfolio run-rate is ₹400 crore, based on maximum retail price. We want to grow this number 10 times in five years. In the last three years since our refresh, we have grown close to five times in terms of turnover. So we believe our future targets are achievable," Ranjan says.

How is the market viewing the emergence of a new player?

Experts say the personal care market in India, estimated at nearly ₹2 trillion in size, is large enough to accommodate new entrants. "The emergence of digital has disrupted the market in many ways. So, if Sebamed has a new proposition, I am not surprised that they are advertising it aggressively," says K V Sridhar, global chief creative officer, Nihilent Hypercollective.

Trade sources say Sebamed's cleansing bar is priced four times that of HUL soaps such as Lux, Pears and cleansing bar Dove. While Sebamed's pH campaign has seen it drop the price of its 100-gm bar to ₹99 from ₹199, making inroads in a competitive market such as personal care will not be easy.

Market leader HUL has already rebutted Sebamed, saying that the pH campaign is misleading. "Here is an unhealthy precedent that is being set where companies are ignoring the benefits of the ingredients that are good for skin. They are ignoring the fact that products they are comparing conform to the Bureau of Indian Standards (BIS)," Vibhav Sangziri, global vice-president, research & development (R&D), skin cleansing for Unilever, site leader, R&D India and executive director, HUL, said in a recent interview with *Business Standard*.

Soap, for the uninitiated, is made up of salts of fatty acids, oil, glycerine and other skin-beneficial ingredients. A well-defined formulation takes into account how these ingredients act in combination and not the pH, say experts.

Soap guidelines by the BIS, incidentally, excludes pH, focusing instead on the composition (of soaps) as being relevant to safety and mildness.

In response, Ranjan says that consumers have the right to know the pH value of products.

"While pH is not the only criterion, it is an important indicator of how safe it is for the skin. In other words, it helps set the standard for skin types, much like you have a standard for body temperature or blood pressure. This is a new vocabulary in personal care advertising and will take time for people to understand," he explains.

Clearly, Sebamed hopes to make a strategic shift in the soap wars of the kind that Procter & Gamble attempted with its high-end sanitary products challenging J&J's long-term hegemony in the nineties. But given the huge changes in the consumer landscape between that battle and this one, this is a soap opera worth watching.

Bond market ko gussa kyun aata hai



BANKER'S TRUST
TAMAL BANDYOPADHYAY

The Monetary Policy Committee (MPC), the rate-setting body of the Indian central bank, did everything it could on Monday but the bond market was not convinced. The prices of government bonds, across maturities, dropped and the yield rose till the Reserve Bank of India (RBI) rejected all bids for the five-year and 10-year papers (₹11,000 crore each). The auction of the other two papers — of two-year and 40-year maturity — almost entirely devolved on the primary dealers, the intermediaries that buy and sell government securities.

Following this, the 10-year paper yield, which rose quite a bit during the day, closed just one basis point higher than Thursday, but five-year paper yield rose higher. (One basis point is one-hundredth of a percentage point. Bond prices and yields move in opposite directions.)

As was widely expected, the RBI kept its policy rates unchanged and committed to continue with the accommoda-

tive stance as long as necessary — at least during the current financial year and into the next. All six members of the MPC decided unanimously on this.

Outlining the increasingly better outlook on growth, the RBI has pegged the growth forecast for next financial year at 10.5 per cent, while highlighting the "cost push" risks on core inflation as consumer demand picks up.

Retail inflation which had dropped to 4.59 per cent in December — for the first time within the RBI mandate (4 per cent with a 2 per cent band on either side) in the current financial year — estimated to be around 5.2 per cent in the January-March quarter, 60 basis points lower than RBI's earlier estimate. But the inflation forecast for the first half of next financial year (April-September) has been raised to the range of 5.5-5.2 per cent from 4.6-5.2 per cent earlier.

It's a tightrope balancing act for the RBI but there's no surprise in this. Then, why did the bond yield rise?

Probably, the market wanted a calendar from the RBI on its bond buying through the so-called open market operations (OMO) and "twists". A twist — the Indian version of quantitative easing — refers to simultaneous purchase and sale of government securities. Under the twist or two-step OMOs, the RBI sells short-term papers and buys long-term ones, and manages

the yield at both the shorter as well as longer end, bringing down the government's borrowing. Banks, too, get the benefit because when the bond yield goes down, they make profits trading in government papers.

The RBI has not announced an OMO calendar but has extended the limit of bond portfolio kept under the so-called held to maturity (HTM) category. This will shield the bank treasuries from mark to market, or MTM, losses when the bond yield rises. MTM is an accounting practice of valuing the bond at the prevalent market price and not the price at which it is bought. Since the bonds kept under the HTM category don't need to be valued at market price, banks are not hit by MTM losses even if their prices drop and yields rise.

Besides, the RBI has opted for a gradual restoration of banks' cash reserve ratio (CRR). The CRR had been cut by 1 percentage point last year to 3 per cent till March 2021. It will be raised to 3.5 per cent in the last week of March and 4 per cent in May. Indeed, the two-stage increase will suck out around ₹1.5 trillion from the system but the RBI has promised to use the space thus created by other market instruments, hinting at OMO purchases.

However, all these could not convince the bond market, which was looking for some concrete measures for easing the supply side pressures. The gov-

ernment's gross borrowing for the current fiscal year has been raised by ₹80,000 crore to ₹13.5 trillion. And, the next year's gross borrowing is being pegged at ₹12 trillion. The banking system's current bond holding is already 30 per cent of its assets against the statutory 18 per cent.

A quick look at the borrowing calendar of the past decade tells us how Herculean the task for the banking system is. In 2010, the gross borrowing was pegged at ₹4.2 trillion, which rose marginally in 2011 and veered between ₹5 trillion and ₹5.9 trillion in the next six years till 2017 before crossing ₹6.6 trillion in 2018. It dropped to ₹5.96 trillion again in 2019 and rose to ₹7 trillion in 2020.

By rejecting all bids for two papers, the RBI sent a signal that it would not like the yield to rise, but this may not be enough to ensure a smooth sailing of the massive government borrowing for the rest of the current fiscal year — and the next. The phenomenal rise in the underwriting commission of the primary dealers tells the story. From less than one paise commission for ₹100 worth of bonds, it rose to 44 paise for the 40-year paper. For two other papers, for which all bids were rejected, the commission was 22-24 paise. This succinctly sums up the risks the primary dealers are taking for underwriting the bonds and keeping them in their books.

Normally, the market eats out of RBI Governor Shaktikanta Das's hand but the size of the government borrowing is killing its risk appetite. It will listen to him when he walks the talk on easing liquidity.

The writer, a consulting editor with Business Standard, is an author and senior adviser to Jana Small Finance Bank Ltd

Daiwa Portfolio Advisory (India) Private Limited
(CIN - U74900MH2007PT170516)
Registered Office: 10th Floor, 3 North Avenue, Maker Maxty, Bandra Kurla Complex, Bandra (East), Mumbai, 400051
Tel No. +91 22 66142900 • Fax No. +91 22 6614 2950

PUBLIC NOTICE
Notice is hereby given that Daiwa Portfolio Advisory (India) Private Limited, having its registered office at 10th Floor, 3 North Avenue, Maker Maxty, Bandra Kurla Complex, Bandra (East), Mumbai, 400051 India, registered with Securities and Exchange Board of India ("SEBI") as a Portfolio Manager under the SEBI (Portfolio Managers) Regulations, 2020 is surrendering its registration (bearing registration code INP000003997) to SEBI for cancellation in accordance with the provisions of the SEBI (Intermediaries) Regulations, 2008.

For Daiwa Portfolio Advisory (India) Private Limited
Sd/-
Atsushi Kobayashi
Director

Date: 06/02/2021

GLOBAL VECTRA HELICORP LIMITED
(CIN: L62200DL1998PLC093225)
Registered Office: A-54, Kailash Colony, New Delhi - 110048
E-Mail: raakesh@gvhl.net Website: globalhelicorp.com

Pursuant to Regulation 29 read with Regulation 47 of the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 (Listing Regulations), Notice is hereby given that a meeting of the Board of Directors of the Company is scheduled to be held on Friday, February 12, 2021, to consider inter-alia the Unaudited Financial Results of the Company for the quarter and nine months ended 31st December, 2020.

Further, in terms of the Company's Code of Conduct for Prohibition of Insider Trading, the Trading Window for dealing in the securities of the Company shall remain closed for all designated persons (as defined in the code) from January 01, 2021 till 48 Hours after the declaration of Financial Results of the Company.

The said Notice may be accessed on the Company's website at <http://www.globalhelicorp.com> and may also be accessed on the Stock Exchange websites at <http://www.bseindia.com> and <http://www.nseindia.com>.

For Global Vectra Helicorp Limited
Raakesh Soni
Company Secretary

Place: Delhi
Date: February 05, 2021

Aditya Birla Capital Limited

REGD. OFFICE: Indian Rayon Compound, Veraval - 362 266, Gujarat | Tel: 91 2876 243257 | Fax: 91 2876 243220
CIN: L67120GJ2007PLC058890 | www.adityabirlacapital.com | abc.secretarial@adityabirlacapital.com

AN EXTRACT OF THE CONSOLIDATED UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2020

(₹ in Crore except per share data)

Particulars	Quarter Ended	Nine months ended	Quarter Ended
	31-Dec-20 (Unaudited)	31-Dec-20 (Unaudited)	31-Dec-19 (Unaudited)
Total Revenue from Operations	5,025.98	13,643.54	4,292.78
Net Profit for the period Before Tax	401.09	1,045.30	342.18
Net Profit for the period After Tax (including Non-Controlling Interest)	283.00	722.02	241.05
Net Profit for the period After Tax attributable to the Owners of the Company	288.68	751.40	250.48
Total Comprehensive Income for the period attributable to Owners of Company [Comprising profit for the period (after tax) and other Comprehensive Income (after tax)]	324.51	793.52	258.36
Paid-Up Equity Share Capital (Face Value of ₹ 10 each)	2,415.00	2,415.00	2,313.22
Earnings per Share of ₹ 10 each (A - not annualised)			
(a) Basic - (₹)	1.20 ^A	3.11 ^A	1.09 ^A
(b) Diluted - (₹)	1.19 ^A	3.11 ^A	1.09 ^A

- Notes:**
- The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company, at their Meetings held on 5th February, 2021.
 - The standalone financial results are available at Company's website viz. www.adityabirlacapital.com and on the websites of BSE (www.bseindia.com) and NSE (www.nseindia.com). Key Standalone financial information is as indicated below:

(₹ in Crore)

Particulars	Quarter Ended	Nine months ended	Quarter Ended
	31-Dec-20 (Unaudited)	31-Dec-20 (Unaudited)	31-Dec-19 (Unaudited)
Revenue from Operations	5.51	31.03	6.84
Profit/(Loss) for the period Before Tax	(3.07)	6.62	(22.45)
Profit/(Loss) for the period After Tax	(2.88)	10.63	(22.45)
Total Comprehensive income for the period [Comprising profit/(loss) for the period (after tax) and other Comprehensive Income (after tax)]	(2.96)	10.72	(22.44)

- The above is an extract of the detailed format of Unaudited Financial Results filed with Stock Exchanges under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the Unaudited Financial Results is available on the Stock Exchange websites, www.bseindia.com and www.nseindia.com and on the Company's website www.adityabirlacapital.com.

For and on behalf of the Board of Directors of
Aditya Birla Capital Limited

Vijayalakshmi R. Iyer
Director
DIN: 05242960

Place: Mumbai
Date: 5th February, 2021

An Aditya Birla Group Company

NEWSMAKER/ KISHORE BIYANI / CEO, FUTURE GROUP

Past perfect, Future tense

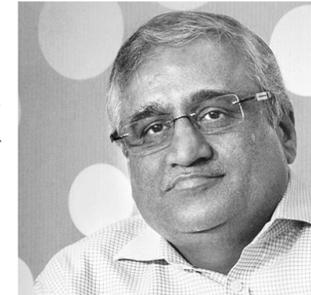
SURAJEET DAS GUPTA

He has never been afraid of taking on the multinationals. So in 2005 when Nestlé started offering South African hypermarket Shoprite at a price lower than they charged Kishore Biyani's retail outlets, he promptly withdrew its entire range of products from his stores in retaliation. His confrontationalist strategy, alleging that the Swiss major was indulging in predatory pricing, worked. Nestlé relented and its products were back in Biyani's stores.

Yet, 16 years later, Biyani's battle with the world's largest e-retailer, Amazon, is not going in his favour. This week, the Delhi High Court directed his flagship company to maintain the status quo on its ₹24,713-crore deal to sell his business to Reliance. Without the deal, Biyani, who is steeped in debt of around ₹13,000 crore, could be in serious trouble.

The order came in response to Amazon's petition asking for his detention and also enforcement of an arbitration order in Singapore to scrap the deal. The spat revolves around a 49 per cent stake in an unlisted Future Group company together with the right to acquire the listed flagship Future Retail Ltd if the Centre were to revoke its ban on foreign ownership of multi-brand retailers. Amazon has claimed the Future-RIL deal violates the contract it signed with Biyani's firm. Biyani has appealed against the high court order. But his problems expanded this week with the Securities and Exchange Board of India ordering that Biyani be banned from the securities market for one year for indulging in insider trading in 2017. Biyani will appeal against this, too.

Biyani has always viewed multinational retailers with reservations. He has admitted that while he has learnt a lot of tricks of the trade by emulating them, he is not ready to follow them blindly. In an interview, he said he made it a point to stay



away from Walmart or Macy's when he was abroad. "By going to a Walmart or a Macy's, you could get overwhelmed into thinking that was the best model and stop learning," he had said.

He has said he's read virtually every book on Sam Walton or Marks & Spencer and other top retailers, including Zara. From Walton, he realised the importance of being merchandise-driven, which primarily meant concentrating on product and cost to drive operational efficiencies. Taking a leaf out of his book, Biyani replicated the Walmart model of appointing category managers to oversee product categories.

Marks & Spencer taught him the importance of building in-house private labels (an art he mastered), where margins are better and quality easier to control. And from Zara, Biyani picked up the concept of "mind to market" in fashion, which was to crunch the time taken between ideation to the display rack by anticipating what consumers want.

But he also learnt from *desi* retailers to address Indian consumers' particular preferences. In 2007, he told *Wall Street Journal* that initially, he discovered that Indian consumers often walked out of his stores with their wide aisles and orderly displays. So he designed his stores to make

them untidy, cramped and filled with noisy, haggling customers — spending ₹50,000 crore to introduce narrow, crooked aisles and other changes.

His first independent venture was a small plant to make trousers under the Bare brand. It is here that he learnt a key lesson — shout louder than the rest. So while his revenue from the brand in the first year was ₹7 lakh, he spent ₹16 lakh on advertising. Promoting the various retail brands was a key element in making Future group a force to reckon with.

He also understood the challenges for a retailer due to the diversity of customer behaviour in different regions of the country. For instance, in a discussion he pointed out that in Hyderabad customers like loud colours, while Bengaluru prefers subtler shades. He converted this into a subtle science by creating specialised regional diversity tracking systems so that he had the right product in the right city.

Despite this extreme customer-centric approach, Biyani failed to spot and respond to the biggest change in retailing — the explosion in e-commerce from Amazon and Flipkart (now owned by Walmart). In 2017, he publicly stated that online retail was not a threat to his group; instead, Future was a threat to the big global boys since even Alibaba and Amazon were now buying physical retailers. He did flirt with the idea of collaborating in e-commerce with on-again, off-again discussions with Amazon, recently claiming that he had approached Amazon eight times to rescue the group when its debt was burgeoning, but the Seattle-headquartered giant did not respond.

That spectacular error of judgement now finds him caught between one of the world's fastest growing e-commerce companies and the Reliance juggernaut. The jury is still out on what the retail space will look like in the next few years. But it is a fair bet that Biyani will not be there to claim his title as the *badshah* of Indian retail.

Walk In Interview

નુનિયર આસિસ્ટન્ટ (પુરુષ)

પાસતા : (રસાયણ એલેમન્ટ ઓફ ડાઉન યુગ સાથે) / કોમ્પ્યુટર સાથેના અનુભવ સાથે (પીએચ. ઈન્ટર મેડીકલ) રૂબરૂ વર્કશીપ નીચે

હાઉસ કીપિંગ આસિસ્ટન્ટ (મહિલા)

પાસતા : (વાતા બે/એસએસએલસી) ઈન્ટર સીમા: ૩૦ વર્ષથી નીચે

કુળ કોઈ સુવિધા સાથે લાભી, તમામ ૧૦મા ધોરણથી ટેક વર્ક/સીએસસી પ્રમાણેની વર્ક મેન્ટીસીટી, પેન કાર્ડની સહાય અને સુવિધાઓ સાથેની પ્રતિ, જે મહત્વની સુવિધાઓ સાથેની છે.

ઈન્ટરવ્યુના સમયે ઉમેરવામાં આવેલા અભિલાષીઓને (લાભ) પર વેલફેરના સમયે/બંધ થઈ શકે છે.

યુનિવર્સિટી ગ્રેડ, રાજકોટ, સુવર્ણ કોમ્પ્લેક્સ, ટોની બિલ્ડિંગની સામે Call : 9017316240

પેઇ કોલોની જમનમ રામ, ૧૫૦ થામ, સિદ્ધિ સિદ્ધિ સુપરમાર્કેટ, મહિલા કોર્પોરેશન ડેપુટી સામે Call : 9157383640

તારીખ : 07.02.2021 સુધી સમય : સવારે ૯.૩૦ થી સાંજે ૫.૦૦ વાગ્યા સુધી આઈસીટી કમ્પ્યુટર સાથે, મહત્વના રહેતા ઉમેરવામાં આવેલા અભિલાષીઓને માત્ર આવવાની જરૂર પડવામાં આવશે.

મહાપુરુષ ડાઉન-નાન્સ લીમિટેડ

Walk In Interview

1) Chartered Accountant (M/F) 2) H.R. 3) Assistant Accountant (M/F)

(Knowledge of Miracle, Tally, GST, TDS, IT with experience 2-3 year)

Time : 9 AM to 5 PM Shree Krishna Concrete

Add. Survey No.24/1, Mohaneshwar Ind. Park, Nr.Aangan Green City, Village - Vavdi, Rajkot - 360405 Contact : 98792 06543

The Sunshine International School (CBSE) - Rajkot

is headhunting talented facilitators who can significantly contribute to it's strive for academic excellence.

WANTED URGENTLY - TEACHERS Trained Pre-Primary, Primary, TGTs & PGTs (All Subjects)

Academic Coordinators, Primary, Pre-Primary & Assistant Teachers, Activity Teachers, Part-Time Sports Coaches, Band Master, Lab Assistants, HR Executive.

Normal School Timings : Grades 4-10-9.00 am to 5.30 pm; Grades 1-3, 11 & 12 -9.00 am to 3.30 pm; Grade Nur-UKG-9.00 am to 1.30 pm (Timing due to COVID 19 are different)

Timings : For teachers and academic coordinators : As per policy. Communication Skills : Must be fluent in spoken and written English.

Eligibility : Appropriate Qualification with 1-10 years of experience in a reputed public / convent school.

Salary : As per CBSE norms. Salary will not be a constraint for the right candidate. TSIS is one of the best pay masters offering the finest pay packages and work conditions.

Other Facilities : Free bachelor's semi-furnished accommodation (for outstation candidates only) • Free food • Free transport • Subsidized education for 1 child • Free medical facility at school infirmary • Yearly performance incentive • Continuity Allowance • Other allowances as per school rules • Vacation pay from the first year.

How to apply : Eligible candidates may please mail their curriculum vitae immediately to: hr.sunshineinternationalschool@gmail.com

Visit us at : sunshineinternationalschool.com

ચોટીલાના ઝીંડુડા ગામે હડકાબાપાની પુણ્યતિથી ઉજવાશે

રાજકોટ

ચોટીલા નજીક આવેલા ઝીંડુડા ગામે રવિવારે હડકાબાપાની ૯૫મી પુણ્યતિથી ઉજવવામાં આવનાર છે. ચોટીલા-રાજકોટ હાઈવે પર નાની મોલડી ગામ આવે છે અને ત્યાંથી ઝીંડુડા ગામે જઈ શકાય છે. આ તક હડકાબાપાના મંદિરે સવારે પુજા-અર્ચના થશે અને બપોરે મહાપ્રસાદનું આયોજન કરવામાં આવેલ છે.

જેતપુર-વડીયા એસટી બસ યાંત્રિક ખામીના લીધે પલ્ટી મારી ગઈ



જેતપુર-વડીયા એસટી બસ યાંત્રિક ખામીના લીધે પલ્ટી મારી ગઈ

સદનસીબે કોઈ જાનહાનિ ન થઈ

જેતપુર-વડીયા રૂટની એસટી બસ અમરનગર-દેવડા વચ્ચે યાંત્રિક ખામીના કારણે પલ્ટી મારી ગઈ હતી. સદનસીબે જાનહાનિ ટળી હતી. જેટપુર-વડીયા વચ્ચે દોડતી એસટી બસ સ્ટીયરીંગમા ખામીના કારણે અમરનગર-દેવડા વચ્ચે ચાલકે કાબુ ગુમાવતા પલ્ટી મારી ગઈ હતી. જોકે મુસાફરોની સંખ્યા ઓછી હતી. છતાં જીવ તાળવે ચોટી ગયા હતા.

Advertisement for JIYA featuring a heart graphic and contact information: 96247 55155, 96247 55255

ઈશ્વરીયા (ગીર)ની સીમમાંથી દિપડો પાંજરે પુરાયો



ઈશ્વરીયા (ગીર)ની સીમમાંથી દિપડો પાંજરે પુરાયો

Advertisement for furniture featuring a sofa and text: 50% ડિસ્કાઉન્ટ, તાજે ઈર્નિયર, 99131 01271, 80009 09768

Advertisement for Aditya Birla Capital Limited with logo and contact details: 2876 243257, 2876 243220

AN EXTRACT OF THE CONSOLIDATED UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2020

Table with 4 columns: Particulars, Quarter Ended 31-Dec-20 (Unaudited), Nine months ended 31-Dec-20 (Unaudited), Quarter Ended 31-Dec-19 (Unaudited). Rows include Total Revenue, Net Profit, etc.

Notes: 1. The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company, at their Meetings held on 5th February, 2021.

Table with 4 columns: Particulars, Quarter Ended 31-Dec-20 (Unaudited), Nine months ended 31-Dec-20 (Unaudited), Quarter Ended 31-Dec-19 (Unaudited). Rows include Revenue from Operations, Profit/Loss, etc.

3. The above is an extract of the detailed format of Unaudited Financial Results filed with Stock Exchanges under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

For and on behalf of the Board of Directors of Aditya Birla Capital Limited. Vijayalakshmi R. Iyer, Director, DIN: 05242960

AXIS BANK advertisement with logo and text: અચલિત મિલકતના વેચાણ માટે ઈ-દરજી વેચાણ નોટીસ, સરકારી એટ ૨૦૦૨ ને સિલ્કોરીટાઇઝેશન એન્ડ રીફ-સ્ટ્રક્ચરિંગ ઓફ હાબનાન્સિયલ એસેટ્સ એન્ડ ઓનોનિસન્ટ ઓફ સિલ્કોરીટાઇઝેશન એટ ૨૦૦૨ ના નિયમ ૮(૬) ની મુજબની ટેન્ડર સાથે વેચાણે લેવા હેતુ રજાવાર મિલકતના વેચાણની દરજી વેચાણની નોટીસ

આજનું પંચાંગ - ભૂવેન્દ્ર લોકાકાશ, સૂર્યોદયાર્થિ, સૂર્યોદય તવકારથી સૂર્યસ્ત, રાજકોટ: ૭-૨૪ ૮-૧૨ ૧૮-૩૮

આજની રાશિ - મહેશ સવલ, મેષ અ.વ.ઈ., વૃષભ બ.વ.ઈ., મિથુન ક.ઇ.ધ., કર્ક ડ.ઇ., સિંહ મ.ઈ., કન્યા પ.ઠ.ણ., ગુલા ર.ત., વૃશ્ચિક ન.ય., ધન ભ.ફ.ઠ.ધ., મકર બ.જ., કુંભ ગ.શ.સ., મીન ટ.ચ.ઝ.ધ.

વર્ષ વિગ્ડમ table with 5 columns and 12 rows showing numbers in a grid.

અહીં આપેલા શબ્દો, ખોટકણાં દ્વારા ઉપરોક્ત ખાતા ભરીને તમારું શબ્દ ભંડોળ વધારો. તમારી વિચારશક્તિ વધારો.

જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨) જાજિ (૭૨)

સુડોકુ 4766 table with 9x9 grid.

સુડોકુ 4765નો ઉકેલ

Table with 9x9 grid showing the solution for the previous Sudoku puzzle.

આપેલા ચોરસ સમૂહમાં એવી રીતે ખૂટતા અંક ભરો કે દરેક કોલમ દરેક હરોળ અને 3x3ના બોક્સમાં ૧ થી ૯ સુધીના આંકડા આવે. ચોરસ સમૂહમાં આપેલા આંકડાઓનો તમે સ્થાન ફેર કરી શકશો નહિ. તમારે એ સિવાયના ખૂટતા અંકો મેળવવાના છે. તે કરો મજામરી...!